

**PRESS RELEASE**

The Franke Group and Michael Pieper's Artemis investments to come under one strategic leadership.

**Aarburg, Switzerland, September 11, 2009 - The Franke Group and the Artemis investments owned by Michael Pieper will be restructured as of January 1, 2010 in order to achieve future-orientated management structures at the highest level. As part of this consolidation, the Franke Group is to be operationally divided into two subgroups to form more agile units and to take advantage of synergy potentials.**

The Franke Group and the various Artemis investments (including industrial participations in companies such as Forbo, Feintool etc.), both owned by Michael Pieper, will be pooled with effect from January 1, 2010 under the Franke Artemis Holding AG umbrella. The current Board of Directors of Franke Holding AG (Thomas Erb - Chairman, Dr. Alfred J. Wiederkehr - Vice Chairman, Randolph Hanslin, Hans-Jörg Löliger, Dr. Anton E. Schrafl and Dr. Bernhard Stauch) will transfer to the Board of Directors of Franke Artemis Holding AG and will be responsible for formulating the strategic concerns of the Franke Artemis Group.

The central functions of the Franke Group (Corporate Finance, Corporate Information Services and Corporate Services) will be assigned to the Franke Artemis Group and

provide services primarily for the benefit of the Franke subgroups.

The current CEO of the Franke Group, Michael Pieper, will become the CEO of the Franke Artemis Group. The current Franke Group Management members Jürg Fischer (Corporate Finance), Peter Kaufmann (Corporate Information Services) and Andreas Hauswirth (Corporate Services) will make up the new Group Management of the Franke Artemis Group along with Michael Soormann, current Artemis Director.

The Franke Artemis Group incorporates the Franke Real Estate Group (Franke Immobilien AG as well as real estate investments in Switzerland and abroad), in addition to Franke industrial activities. Likewise, Michael Pieper's various industrial investments (investments in Forbo, Advaltech, Feintool, Rieter and others) will be integrated into the Franke Artemis Group.

The Franke Group, world leading provider of intelligent systems for domestic kitchens, professional food service, coffee preparation, beverage delivery and hygiene solutions will demerge into two subgroups, Franke Kitchen Systems Group and Franke Commercial Systems Group. The Board of Directors of these subgroups will be made up of the members of Group Management of the Franke Artemis Group.

Franke Kitchen Systems Group incorporates the business of the current division Franke Kitchen Systems. Franke Kitchen Systems is the world's leading provider of intelligent systems for domestic kitchens. In 2008 the division achieved

net sales of approximately CHF 1.8 billion with approximately 8,500 employees. Torsten Türling, current President of Franke Kitchen Systems, becomes CEO Franke Kitchen Systems Group.

Franke Commercial Systems Group incorporates all other Franke activities (Franke Foodservice Systems, Franke Washroom Systems, Franke Coffee Systems, Franke Beverage Systems, Other Activities). In 2008 it achieved net sales of over CHF 1 billion with approximately 4,000 employees. Hans-Jürg Ott, current CEO/President Franke Foodservice Systems, becomes CEO Franke Commercial Systems Group. Ingo Kübler (Franke Washroom Systems) and Marc Aeschlimann (Franke Coffee Systems) become members of the Group Management of the Franke Commercial Systems Group.

The fundamental aim of the reorganization is to transfer the subgroup Franke Kitchen Systems Group out of the highly developed Franke Group into a more agile unit and to accelerate further rapid expansion. Through the management level merger, Franke Commercial Systems Group will be able to increasingly realize the synergies between the subgroups with the aim of accelerating growth.

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***Franke** is a global provider of products, services and custom solutions for a wide range of applications in the household food preparation and catering sectors. The Franke Group, whose holding company is located in Aarburg, Switzerland, has around 11,000 employees throughout the world and is firmly established with over 70 subsidiaries in more than 40 countries. **Franke Kitchen Systems** (sinks, hoods, taps, cooking hobs and ovens) and **Franke Foodservice Systems** (systems and services for quick service restaur-*

rants) are the global market leaders in their business sectors, exporting to over 100 countries. Other activities include **Franke Washroom Systems** (washroom and sanitary systems in public and semi-public areas), **Franke Coffee Systems** with a broad product program of super automatic professional and semi-professional coffee machines, **Franke Beverage Systems** (beverage containers) and Industrial Engineering. In the financial year 2008, Franke generated consolidated sales of CHF 2,936.4 million.

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